

Appendix 5 - Staffing Reductions since April 2010 to March 2017 by Grade Banding

	Apr-10	Mar-17	
JNC			FTE reduction
FTE	586	404	182
% decrease since April 2010		-31	
PO / SO			FTE reduction
FTE	4679	4499	180
% decrease since April 2010		-4	
Grades A - C			FTE reduction
FTE	10050	7473	2577
% decrease since April 2010		-26	
Total FTE			FTE reduction
	15316	12376	2940
% decrease since April 2010		-19	